

**MCLEAN HOSPITAL**

McLean Hospital is a non-profit psychiatric hospital located in Belmont. It provides inpatient, outpatient, partial hospitalization, and residential care services. Its programs include mental health services and substance use disorder treatments, and it services adult, children and adolescent, and geriatric patients. It is a member of Partners HealthCare System. From FY09 to FY13, inpatient days remained constant, compared to a median increase of 7.2% in its peer cohort. Outpatient visits increased 16.2% for the hospital, compared to a cohort median increase of 46.7%. McLean Hospital earned a profit each year from FY09 to FY13. Its total margin in FY13 was 1.9%, compared to the median of 9.5% in its peer cohort.

**AT A GLANCE**

TOTAL BEDS: 177; 18% of cohort beds

% OCCUPANCY: 88%; &gt; cohort avg. (82%)

INPATIENT DISCHARGES in FY13: 5,969

PUBLIC PAYER MIX: 43%; &lt; avg. cohort hospital (66%)

TOTAL REVENUE in FY13: \$183 million; 14% of statewide

TAX STATUS: Non-profit

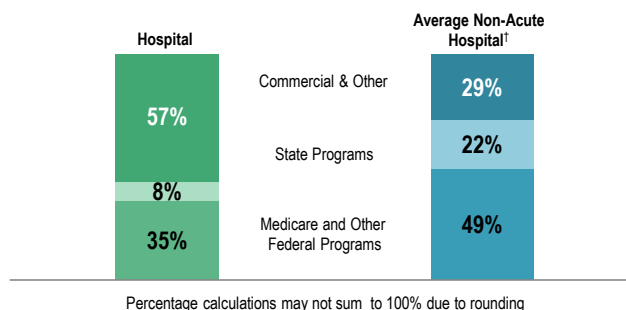
INPATIENT:OUTPATIENT REVENUE in FY13: 74%:26%

ADJUSTED\* COST PER INPATIENT DAY: \$992

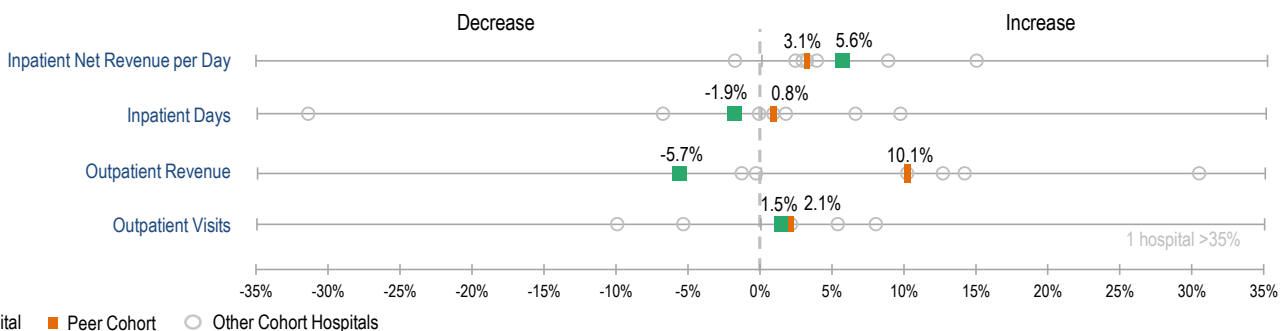
CHANGE in OWNERSHIP (FY09-FY13): Not Applicable

**PAYER MIX**

What was the hospital's overall payer mix (gross charges) in FY13, and how does this hospital compare to the average non-acute hospital's payer mix?

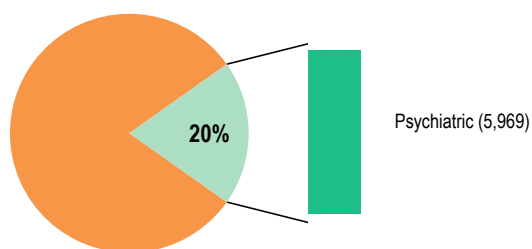
**GROWTH MEASURES**

What were the FY12 to FY13 growth rates at this hospital for the following measures, and how do these compare to the growth rates of the hospital's peer cohort?

**SERVICES**

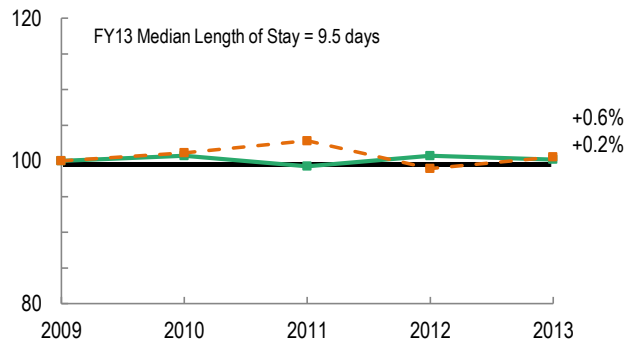
What type(s) of inpatient services, categorized by bed type, did the hospital provide in FY13? What proportion of its peer cohort's inpatient cases did this hospital treat?

Discharges by Category



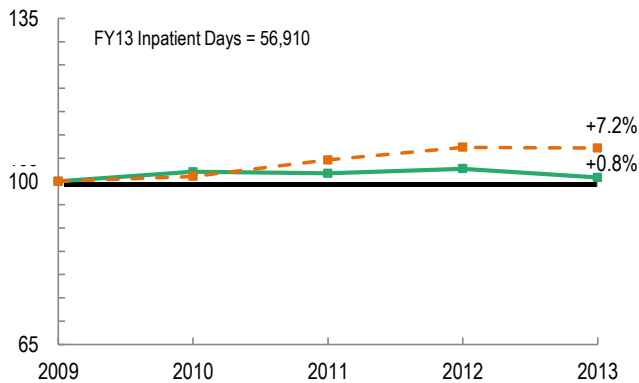
20% (5,969) of the non-acute cohort's discharges were treated at this hospital

How has the hospital's median length of stay changed compared to FY09, and how does this hospital compare to its peer cohort median? (FY09=100)

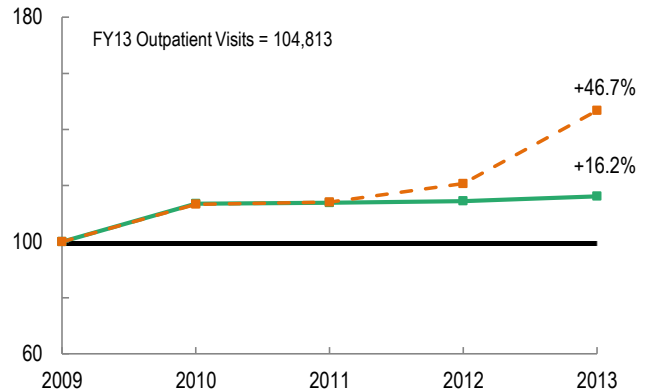


### UTILIZATION TRENDS

How has the volume of the hospital's inpatient days changed compared to FY09, and how does this hospital compare to its peer cohort median? (FY09=100)

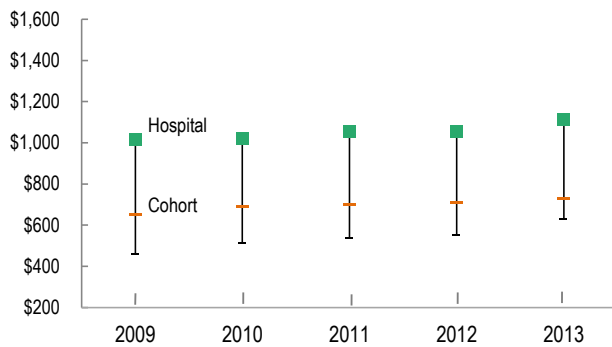


How has the volume of the hospital's outpatient visits changed compared to FY09, and how does this hospital compare to its peer cohort median? (FY09=100)



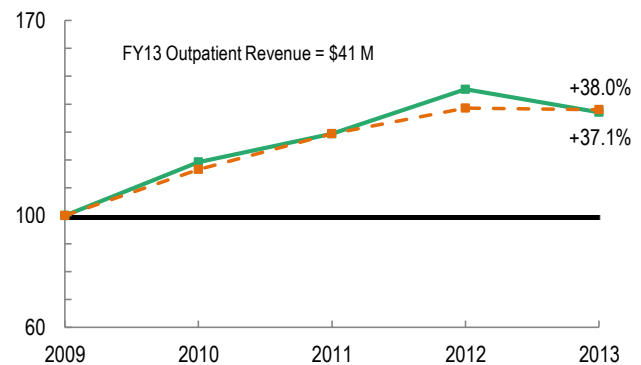
### PATIENT REVENUE TRENDS

What was the hospital's net inpatient service revenue per inpatient day between FY09 and FY13, and how does this hospital compare to its peer cohort median?



FY13 Net Inpatient Revenue per Day = \$1,111 Full Cost per Day = \$1,114

How has the hospital's total outpatient revenue changed compared to FY09, and how does this hospital compare to its peer cohort median? (FY09=100)

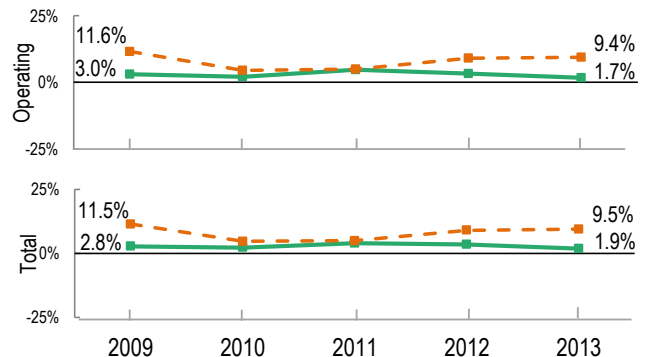


### FINANCIAL PERFORMANCE

How have the hospital's total revenue and costs changed between FY09 and FY13?

Revenue, Cost & Profit/Loss (in millions)					
FY	Total Revenue	Operating Revenue	Non-Operating Revenue	Costs	Total Profit/Loss
2009	\$157	\$158	(\$0)	\$153	\$4.3
2010	\$163	\$162	\$0	\$159	\$3.7
2011	\$173	\$174	(\$1)	\$166	\$6.9
2012	\$177	\$177	\$0	\$171	\$6.3
2013	\$183	\$183	\$0	\$180	\$3.4

What were the hospital's operating and total margins between FY09 and FY13, and how do these compare to the medians of its peer cohort hospitals?



For descriptions of the metrics, please see Technical Appendix.

Non-acute hospitals in Massachusetts are typically identified as psychiatric, rehabilitation, and chronic care facilities. CHIA has defined non-acute hospitals in this publication using the Massachusetts Department of Public Health (DPH) and Department of Mental Health (DMH) license criteria.

\* Costs were adjusted to exclude direct medical education costs and physician compensation.

† Average Hospital does not include Specialty hospitals.

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